Dear Friends,

In these uncertain times, one of the best things we can do is see things from a different perspective, understand and listen to each other and look outside of ourselves to appreciate a different viewpoint.

For me, that begins with bearing witness. From the Rio Grande Valley to the Rust Belt, seeing and hearing from those whose lives our work touches and from those we are not yet reaching has had a profound impact on me.

One young woman, named Alyssa, from Brooklyn recently shared with me her powerful story. It is a story of hope and strength. She transformed a life spent between homeless shelters, facing a near daily struggle with hunger, and is overcoming the impossible by harnessing her voice—using her passion for poetry—as a way forward.

Ending childhood hunger in America begins with understanding and gaining inspiration from young people like Alyssa. She has channeled the pressures of her circumstances through poetry. Her story is extraordinary, but there are countless untold stories in our country—and so many more kids who need our help.

We have an opportunity to speak up for every kid facing hunger. And we have the extraordinary privilege to help transform the lives of more kids so that they can find their true passion.

By supporting No Kid Hungry you are educating and engaging not only school decision-makers and state leaders who have the power to increase kids’ access to food, but also our fellow Americans, who can help us demand change. We must make childhood hunger visible and urgent enough that states, schools and communities are compelled to make ending child hunger a top priority.

We have accomplished so much together over the past year and I am thrilled to share some of those highlights with you in this report. The road ahead is bright because of the collective progress I know we can make together. We will end childhood hunger in America because of you.

Thank you for your support.

Billy Shore
CEO & Founder
Share Our Strength
TABLE OF CONTENTS

4 OUR VISION
- The Crisis
- Our Commitment

6 OUR IMPACT
- An Advocate for Change
- A Driver of Innovation
- A Community Investor
- A Voice for Kids

11 VOICES OF NO KID HUNGRY
- Board of Directors
- Leadership Council
- Corporate & Foundation Partners
- Donors

25 FINANCIALS

27 WHAT’S NEXT
13 MILLION
American children will face hunger this year.

3 OUT OF 4
public school teachers say that students regularly come to school hungry.

THE CRISIS

44% of SNAP participants are children under the age of 18.

90% of food insecure kids are likely to have their health reported as poor.

66% of low-income families will choose between buying food and paying for medicine.
Children aren’t hungry because there isn’t enough food to go around or because there are no programs to feed them.

The problem is that these programs are failing to reach kids who need them.

The school lunch program reaches almost every child in need, but only half of those same kids are getting breakfast at school, and even fewer are getting a meal at the end of the day. In addition, summer meals programs that serve kids when school is out reach just 16 percent of the children who need them.

No Kid Hungry works to close the gap between hungry children and these programs—building the will and skill to reach more kids with food. We are a community investor; an advocate for change; a driver of innovation; and a voice for kids.

Since the launch of No Kid Hungry in 2010, you have helped achieve unprecedented results including 500 million meals served to hungry kids. By working with schools, high-need districts, state leaders, and the public at large, we are overcoming the stigma of poverty and breaking down barriers to ensure every child gets the healthy meals they need every day.

YOU HAVE HELPED PROVIDE HUNGRY KIDS WITH MORE THAN

500 MILLION MEALS
Thanks to this work and other factors, 3 million fewer children are facing hunger; that’s one-third fewer kids now struggling with hunger in the United States.

How does No Kid Hungry connect kids with meals? Our focus is on more than just feeding a child today. We are building a sustainable solution to ensure children have the meals they need every day, for generations to come.

That means more kids are eating school breakfast; schools have launched afterschool meals programs; low-income parents know where to find free summer meals for their kids in their communities; and families have the knowledge they need to stretch their food budgets.
AN ADVOCATE FOR CHANGE

265 GOVERNORS AND STATE LEGISLATORS attended gatherings to learn about No Kid Hungry and our tools for steps they can take to end childhood hunger in their states.

175,000 LOW-INCOME STUDENTS in Illinois will receive school breakfast thanks to a major victory championed by No Kid Hungry. The state joins others like Nevada and Colorado that have expanded children’s access to school breakfast.

41 STATE AGENCIES gathered at our National Summer Meals Summit to share best practices and work collaboratively with community groups to increase participation in the free summer meals program.

LAWMAKERS AND POLICY LEADERS TURN TO NO KID HUNGRY FOR COUNSEL ON ENDING CHILDHOOD HUNGER. We engage in advocacy initiatives with bipartisan support to ensure that child nutrition programs are working effectively in every community.
A DRIVER OF INNOVATION

Our No Kid Hungry Center for Best Practices equips community leaders from all 50 states with a comprehensive road map to end childhood hunger in their communities.

NO KID HUNGRY PROVIDES RESEARCH, RESOURCES, AND PEER-TO-PEER COACHING TO ENSURE THAT ADVOCATES, SCHOOLS, AND STATE AGENCIES HAVE THE TOOLS THEY NEED.

90 NATIONAL AND STATE NON-PROFIT PARTNERS attended our convenings to coordinate strategy, troubleshoot common challenges, and unite the anti-hunger community in 2016.

225,000 VISITORS to our Center for Best Practices website to access our publicly available resources and research to aid schools, lawmakers and activists to end hunger locally.

34 FIELD RESEARCH PROJECTS conducted over the year to pilot and evaluate solutions for common challenges, including rural summer meal delivery, breakfast marketing techniques, and the most effective afterschool meals models.
AN INVESTOR IN
COMMUNITIES

We invest locally to ensure children get the food they need today, while also building capacity in schools and local organizations to equip them with the knowledge and infrastructure they need to carry their work into the future.

We issued over seven hundred grants to schools and community groups to purchase items—like meal trucks, refrigerators and other equipment—to build their capacity to serve healthy food to kids in need for years to come.

Our experts collaborated with partners across the country to analyze data, set strategy and implement the best tactics to reach more kids with the meals they need.

No Kid Hungry grew our national summer meals awareness campaign through local partnerships, leveraging our texting platform to reach 55,000 low-income families last summer with the knowledge of where to find food for their kids when school is out.
A VOICE FOR KIDS

Over a million actions are taken by our network each year to lend their support to the movement to end childhood hunger.

THE POWER OF EVERY VOICE, EVERY DOLLAR AND EVERY SHARE ON SOCIAL MEDIA CANNOT BE UNDERESTIMATED.

31,651 EMAILS
sent to Congress to call for bipartisan support of the need to make critical improvements to the summer meals program.

37 YOUTH AMBASSADORS
across 13 states working collaboratively with partners in their anti-hunger communities to raise up the next generation of hunger advocates.

156 CHEFS
cycling for No Kid Hungry in one of our newest community platforms and raising $1.15 million through sweat, grit and endurance.
"I think about brain food. If we want to close achievement gaps, if we want to make progress academically, we have to think holistically. Food is a key element to that."

Assistant Principal Freedom Siam
Balboa High, San Francisco, CA

"I give to No Kid Hungry monthly because I want to do my part. As a Mom, I can't imagine not being able to feed my kids. I can't imagine sending them to school hungry where instead of learning they are thinking about food. I'm heartbroken that in a country with so much, we have children who don't have their basic needs met."

Nicole Gonzales
Monthly Donor

"No Kid Hungry has an immediate impact on kids—those that need our help the most because they can't make things better for themselves—because they're kids. It's a no-brainer to support a group that's getting real results."

Hugh Acheson
Chef and Restaurateur

"It's so simple. When kids are full, they are ready to learn, ready to participate, and ready to dream big. Food fuels success."

Kristen Bell
Actress and No Kid Hungry Supporter
“Children are the most vulnerable members of our society. They don’t have a voice in the halls of Congress. So I speak for them, to whoever will listen.”

JEFF BRIDGES
NATIONAL SPOKESPERSON FOR NO KID HUNGRY

“My dollar in the hands of No Kid Hungry makes the most impact, in my opinion. And even one little dollar can connect a child with ten meals.”

MELISSA D’ARABIAN
NO KID HUNGRY SUPPORTER AND FOOD NETWORK STAR

“Our partnership with No Kid Hungry allows us to take our work to a new level. No Kid Hungry makes the Texas Hunger Initiative a better organization, and, in turn, we help No Kid Hungry do its work better. Ultimately, transforming the lives of children in Texas and across America.”

JEREMY EVERETT
SENIOR DIRECTOR OF TEXAS HUNGER INITIATIVE

“There are so many ways to contribute and share your strength—we have learned so much and certainly gained more than we’ve given through our involvement. We all have so much to give and No Kid Hungry creates the opportunities for all of us to make a difference.”

DR. TRENOR WILLIAMS
LEADERSHIP COUNCIL MEMBER

“My dollar in the hands of No Kid Hungry makes the most impact, in my opinion. And even one little dollar can connect a child with ten meals.”

MELISSA D’ARABIAN
NO KID HUNGRY SUPPORTER AND FOOD NETWORK STAR
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Founder & CEO, Share Our Strength
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We can’t end childhood hunger without our corporate and foundation partners. These champions, from diverse sectors, shared their strengths through programmatic investments, campaign sponsorships, cause marketing promotions, advocacy and volunteerism.

OUR CORPORATE AND FOUNDATION PARTNERS

CORE PARTNERS

Arby’s Foundation  
citi  
foodnetwork  
Walmart
We can't end childhood hunger without our corporate and foundation partners. These champions, from diverse sectors, shared their strengths through programmatic investments, campaign sponsorships, cause marketing promotions, advocacy and volunteerism.

**OUR CORPORATE AND FOUNDATION PARTNERS**

We can't end childhood hunger without our corporate and foundation partners. These champions, from diverse sectors, shared their strengths through programmatic investments, campaign sponsorships, cause marketing promotions, advocacy and volunteerism.

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Ashlee Margolis Fishman
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Martingale & Company, Inc.
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The Honorable Terry McAuliffe and Mrs. Dorothy McAuliffe
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Kathryn K. Page
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Snooze, an A.M. Eatery
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$2,500-$4,999
Anonymous (7)
Sallie and Justin Abelow
Roger Abrahamson
Nancy Acton
Mark W. Addicks
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Mickey Bakst
Barretta Family Foundation
Joan and Milton Baxt Foundation, Inc.
Bays English Muffin Corporation
Beam Suntory
Dennis Beauchaine
Harriet and Eugene Becker
Bellarama Production
Nadav Ben-Efraim
Genie and James Bentley
Sabrina Berg (ECMC Group Bake Sale)
Amy F. Berger and Glen Nager
Mark and Kristin Binazeski
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Timothy Davis
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Alexandre Dembovich
Jeff and Susan Dodd
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Edward Don & Company
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Michelle Elia
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Michael Emerson and Missy Young
Richard F. Engel
Enterprise Software Deployment, LLC
Ernst & Young U.S., LLP
Susan Esson
Lee S. Estabrook
The Event Lounge
James Farrelly
Rosa Feeney
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Fine and Block
James K. Finkel
First Hospitality Group, Inc.
Fiserv Solutions, LLC
Shaun F. Fitzgerald
Jeanne Fitzgibbon
Sheryl and Jeffrey Flug
Victoria and David Foley
Karen and Jay Foreman
Fortune Fish and Gourmet
Drs. Frankel & Puhl, LLC
Janis Frantz
Jane and Robert Garvey
Jennifer and Greg Geiling
Gethsemane Lutheran Church and School
Susan and Rob Giacchetti
Michael P. Giannini
Sylvia and Ricky Gilliam
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Gloria Jean Cottmeyer Family Foundation
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Ashley and Josh Kirkham
John J. Koons
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The George Kress Foundation
Daphne Kuehn
Kwest Group, LLC
Denise Leerkes
Lauria Lenahan (Big Apple Bakers)
Adam and Allison Leppert
Michael Levinson
Craig Lieberman
Lil Cupcake Girls
Brad and Gary Lisotto
Chris Lloyd
Leonard and Erika Lopez
Los Angeles Tourism & Convention Board
Ken Loveless
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Fiscal Year 2016 (July 1, 2015 – June 30, 2016) Donor Listing. Our deepest thanks to the donors who have shown extraordinary support to No Kid Hungry.

Jocelyn Luddy (Jocelyn’s 2nd Annual Bake Sale)
Tamera Luzzatto
Sara Maki
Elaine and George Malin
Manchester Farms
Jim Manzi and Kay Calvert
Jennifer and Rocco Marcello
Carol March
Marck & Associates, Inc.
Toni Matthews
Cara and Kevin McCaffrey
Tim McDonald (No Kid Hungry Dinner)
Louise McIlhenny and Hugh C. Riddleberger
Julie McLaughlin
Bruce McNamer
Martin McNerney
Medit-Surg, Inc.
Michele Mehrtens (2015 Stifel “Dough for Kids” Bake Sale)
Robert Melman
Metreon TRS
Nancy Meyer and Marc Weiss
John Meyerhoff, MD and Lenel Strachan-Meyerhoff
Microsemi Soc Corp
Eileen and Doug Miller
Robert Miller
Mind’s Hot Chocolate
Susie and Damian Mogavero
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Diana M. Nelson
Newnan Dermatology
Su-Lin Cheng Nichols and Bill Nichols
Norman, Hanson & DeTroy, LLC
Norsan Meats
Nancy J. Oakes
Becky and Shawn O’Grady
Jennifer and Erik Oken
OLO
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Melissa Roy
Nancy and Miles Rubin
Rumberger, Kirk & Caldwell
Mary P. Rustum
Dell and Louis Salza
Andrew Sarofim
Thomas and Whitney Sasser
Tedd Saunders
Florence P. Scarborough
Fiscal Year 2016 (July 1, 2015 – June 30, 2016) Donor Listing. Our deepest thanks to the donors who have shown extraordinary support to No Kid Hungry.

Tobey Scharding and Michael Simonetti
John and Cynthia Scofield
Albert L. Scott, Jr.
Allyn Seidman
Seminole Hard Rock
Phyllis and Ellis Shamoon
Megan and John Shapiro
Doug and Andi Shaw
Sudhakar Shenoy
Shipyard Brewing Company
Richard Siegel
Signature Bank
Lisa Smith
Robert Smith
Snooze
Southampton Row Trust
Bernard and Anne Spitzer Charitable Trust
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John Meyerhoff, MD and Lenel Srochi-Meyerhoff
John and Jeanette Staluppi
Ryan Stapleton and Jennifer Colvin
Dr. William M. Steinberg and Leah Stern Steinberg
Ann Steingraeber

Karl Steinke
Charles R. Stephenson
Steve Connolly Seafood Co., Inc.
Mitchell Stewart
Stony Point Foundation
Jonathan Strader
The Strebel Planning Group
Sara Studer
Melissa and Phillip Sublette
Emily Swartzlander
Sysco Food Service of Charlotte
Trent Taher
Jake and Jennifer Tapper
Tammy Tarlecki (American Girl Power)
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TelecomPioneers
Tellworks Communications, LLC
Joseph Thibert
Rayanne Thorn (#SHRMpoetry)
Susan Thorpe
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Raz Tirosh
Daniel P. Tobin
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Amy Toler
Elaine and Jonathan Topodas
Nancy C. Toro
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Laura Turner Seydel
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Shawn Welch
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Marsha Williams
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Wright, Lindsey & Jennings, LLP
Yale Appliance and Lighting
Lawrence Yang
Ruth Yi-Redmond
Barbara and Abel Zalcberg
Mark D. Zoradi

Allan and Cathy Weiss
Shawn Welch
Wellborn & Wallace, LLC
In fiscal year 2016, we had total revenues of $54.40 million and total operating expenses of $45.96 million. Approximately 69%—$31.52 million—of these expenses were invested in programming to feed kids. Our successes are possible thanks to judicious investments in fundraising, which make up 24%—$10.93 million—of our expenses. The remaining 7%—$3.51 million—cover costs like financial management, human resources and technology. We’re focused on maximizing every dollar so that your investment is not only feeding kids today, but also ending childhood hunger once and for all.

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>FY 2015</th>
<th>FY 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$3,059,139</td>
<td>$11,111,325</td>
</tr>
<tr>
<td>Accounts Receivable, net</td>
<td>$541,556</td>
<td>$560,087</td>
</tr>
<tr>
<td>Grants and contributions receivable, net</td>
<td>$11,896,770</td>
<td>$10,714,063</td>
</tr>
<tr>
<td>Investments</td>
<td>$874,556</td>
<td>—</td>
</tr>
<tr>
<td>Investments in subsidiary</td>
<td>$1,036,159</td>
<td>$1,023,898</td>
</tr>
<tr>
<td>Prepaid expenses and other assets</td>
<td>$1,664,771</td>
<td>$1,456,732</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>$2,602,723</td>
<td>$2,240,897</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$21,675,674</strong></td>
<td><strong>$27,107,002</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$4,518,324</td>
<td>$3,666,464</td>
</tr>
<tr>
<td>Grants payable</td>
<td>$791,596</td>
<td>$1,014,269</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>$1,579,009</td>
<td>$1,000,849</td>
</tr>
<tr>
<td>Deferred rent and leasehold incentives</td>
<td>$4,114,162</td>
<td>$3,935,271</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>$11,003,091</strong></td>
<td><strong>$9,616,853</strong></td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>$(598,168)</td>
<td>$2,944,280</td>
</tr>
<tr>
<td>Temporarily Restricted</td>
<td>$11,270,751</td>
<td>$14,545,869</td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>$10,672,583</strong></td>
<td><strong>$17,490,149</strong></td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td><strong>$21,675,674</strong></td>
<td><strong>$27,107,002</strong></td>
</tr>
</tbody>
</table>

*M&G expense excludes $1.624M in unrelated business income taxes paid in fiscal year 2016 associated with the sale of gifted stock.
THANK YOU FOR BEING A MEMBER OF
TEAM NO KID HUNGRY

You are the cornerstone of our efforts.
From individual donors, to corporations, and chefs. Your creativity and passion inspires us every day. We can’t end hunger without you.
WHAT’S NEXT

Thanks to all of you we’re on the path to ending childhood hunger. In fact, America’s kids are substantially better off today by virtually every measure. And you’ve helped us change the national consciousness. Today, Americans know that childhood hunger is a solvable problem.

We can end this, but we need you. In the years ahead, we’ll take our proven strategies to every corner of the country. But even more than that, we will ensure that we continue to push the envelope. We’ll uncover new pathways to reach kids with food, and embed the best practices for ending childhood hunger into the very fabric of our communities.

Thank you for your commitment to No Kid Hungry. You’ve made a difference in the lives of millions of kids in every part of America who are healthier, stronger, and more secure because you shared your strength.